| City of Pittsburg |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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| General Fund Forecast FY 2020-2021 |  |  |  |  |  |  | 10\% | mpact | 15\% | pact | 20\% | mpact | 30\% | mpact |  |
| Annual Revenues | Annual Increase | $\begin{gathered} \text { Amended } \\ \text { Budget FY } \\ 2019-20 \\ \hline \end{gathered}$ | Projected MidYear FY 2019-20 | Reduction | $\begin{aligned} & \text { C-19 Revised YE } \\ & \text { Est. } \\ & \hline \end{aligned}$ | Difference <br> M-Y vs. <br> Revised | Reduction | Projected $20-21$ | Reduction | $\begin{aligned} & \text { Projected } \\ & 20-21 \end{aligned}$ | Reduction | $\begin{gathered} \text { Projected } \\ 20-21 \\ \hline \end{gathered}$ | Reduction | $\begin{gathered} \text { Projected } \\ 20-21 \\ \hline \end{gathered}$ | FY 2020-21 |
| Property Tax | 2.1\% | 4,230,000 | 4,193,834 | 0.0\% | 4,193,834 |  | 0.0\% | 4,193,834 | 0.0\% | 4,193,834 | 5.0\% | 3,984,142 | 10.0\% | 3,774,451 | 4,281,905 |
| Sales Tax | 2.0\% | 9,437,000 | 9,331,000 | 10.0\% | 8,397,900 | $(933,100)$ | 33.0\% | 6,251,770 | 50.0\% | 4,665,500 | 50.0\% | 4,665,500 | 75.0\% | 2,332,750 | 9,780,700 |
| Sales Tax - Measure M | 2.0\% | 4,723,918 | 4,589,943 | 10.0\% | 4,130,949 | $(458,994)$ | 33.0\% | 3,075,262 | 50.0\% | 2,294,972 | 50.0\% | 2,294,972 | 75.0\% | 1,147,486 | 4,891,092 |
| Prop 172 Public Safety | 1.0\% | 625,000 | 640,000 | 10.0\% | 576,000 | $(64,000)$ | 33.0\% | 428,800 | 50.0\% | 320,000 | 50.0\% | 320,000 | 75.0\% | 160,000 | 646,400 |
| Transient Occupancy Tax | 2.0\% | 850,000 | 875,000 | 25.0\% | 656,250 | $(218,750)$ | 50.0\% | 437,500 | 50.0\% | 437,500 | 75.0\% | 218,750 | 90.0\% | 87,500 | 892,500 |
| Franchise Tax | 2.5\% | 4,277,010 | 4,349,861 | 0.0\% | 4,349,861 |  | 0.0\% | 4,349,861 | 0.0\% | 4,349,861 | 15.0\% | 3,697,382 | 20.0\% | 3,479,889 | 4,458,608 |
| Community Benefit and City Services Fees (Garbage Fees) | 3.0\% | 623,553 | 629,607 | 0.0\% | 629,607 | - | 0.0\% | 629,607 | 0.0\% | 629,607 | 15.0\% | 535,166 | 20.0\% | 503,686 | 648,495 |
| Motor Vehicle In-Lieu Tax (increase FY 30-31 to 5\%) | 1.5\% | 5,230,000 | 5,346,962 | 0.0\% | 5,346,962 | - | 0.0\% | 5,346,962 | 0.0\% | 5,346,962 | 5.0\% | 5,079,614 | 5.0\% | 5,079,614 | 5,427,166 |
| Other Taxes | 0.5\% | 810,000 | 810,000 | 0.0\% | 810,000 | - | 0.0\% | 810,000 | 0.0\% | 810,000 | 0.0\% | 810,000 | 0.0\% | 810,000 | 814,050 |
| Intergovernmental | 1.0\% | 1,472,798 | 1,494,707 | 0.0\% | 1,494,707 | - | 0.0\% | 1,494,707 | 0.0\% | 1,494,707 | 0.0\% | 1,494,707 | 0.0\% | 1,494,707 | 1,509,654 |
| Permits, Licenses and Fees | 1.0\% | 1,594,250 | 1,605,450 | 0.0\% | 1,605,450 |  | 0.0\% | 1,605,450 | 0.0\% | 1,605,450 | 0.0\% | 1,605,450 | 0.0\% | 1,605,450 | 1,621,505 |
| Fines and Forfeitures | 1.0\% | 471,675 | 525,386 | 25.0\% | 394,040 | $(131,347)$ | 0.0\% | 525,386 | 0.0\% | 525,386 | 50.0\% | 262,693 | 75.0\% | 131,347 | 530,640 |
| Service Fees | 0.5\% | 2,502,382 | 2,476,988 | 0.0\% | 2,476,988 | - | 0.0\% | 2,476,988 | 0.0\% | 2,476,988 | 0.0\% | 2,476,988 | 0.0\% | 2,476,988 | 2,489,373 |
| Use of Money and Property | 0.5\% | 219,000 | 250,000 | 0.0\% | 250,000 | - | 0.0\% | 250,000 | 0.0\% | 250,000 | 0.0\% | 250,000 | 0.0\% | 250,000 | 251,250 |
| Other Revenues | 0.5\% | 1,503,710 | 1,514,014 | 0.0\% | 1,514,014 |  | 0.0\% | 1,514,014 | 0.0\% | 1,514,014 | 0.0\% | 1,514,014 | 0.0\% | 1,514,014 | 1,521,584 |
| RDA Pass-through Payments - after bond refinance | 2.0\% | 1,123,972 | 1,650,000 | 0.0\% | 1,650,000 | - | 0.0\% | 1,650,000 | 0.0\% | 1,650,000 | 5.0\% | 1,567,500 | 10.0\% | 1,485,000 | 1,683,000 |
| Transfer In from Other City Funds | 0.0\% | 2,737,989 | 2,737,989 | 0.0\% | 2,737,989 | - | 0.0\% | 2,737,989 | 0.0\% | 2,737,989 | 0.0\% | 2,737,989 | 0.0\% | 2,737,989 | 2,737,989 |
| Transfer in from CFDs |  | 2,065,000 | 2,065,000 | 0.0\% | 2,065,000 |  | 0.0\% | 2,065,000 | 0.0\% | 2,065,000 | 0.0\% | 2,065,000 | 0.0\% | 2,065,000 | 2,312,325 |
| Admin OH | 1.0\% | 1,778,520 | 1,763,520 | 0.0\% | 1,763,520 |  | 0.0\% | 1,763,520 | 0.0\% | 1,763,520 | 0.0\% | 1,763,520 | 0.0\% | 1,763,520 | 1,781,155 |
| Total Reoccuring Annual Revenues |  | 46,275,777 | 46,849,261 |  | 45,043,070 | $(1,806,191)$ |  | 41,606,650 |  | 39,131,290 |  | 37,343,387 |  | 32,899,389 | 48,279,389 |
| Potential New or Short Term Revenues |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Police Grants |  | 229,688 | 229,688 | 0.0\% | 229,688 | - | 0.0\% | 229,688 | 0.0\% | 229,688 | 0.0\% | 229,688 | 0.0\% | 229,688 | 229,688 |
| Public-Private Partnership Grant for PD Resource Officers |  | 705,705 | 705,705 | 0.0\% | 705,705 |  | 0.0\% | 705,705 | 0.0\% | 705,705 | 0.0\% | 705,705 | 0.0\% | 705,705 | 705,705 |
| Total Potential New or Short Term Revenues |  | 935,393 | 935,393 |  | 935,393 | - |  | 935,393 | - | 935,393 | - | 935,393 | - | 935,393 | 935,393 |
| Total Revenues |  | 47,211,170 | 47,784,654 |  | 45,978,463 | $(1,806,191)$ |  | 42,542,043 |  | 40,066,683 |  | 38,278,780 |  | 33,834,782 | 49,214,782 |
|  |  |  |  |  | 4\% |  |  | 11\% |  | 16\% |  | 20\% |  | 30\% |  |
|  |  |  |  |  | 1,806,191 |  |  | 5,242,611 |  | 7,717,972 |  | 9,505,875 |  | 13,949,872 |  |


|  |  |  |  |  |  |  | 10\% Impact |  | 15\% Impact |  | 20\% Impact |  | 30\% Impact |  |  |
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| Annual Expenses | Annual Increase | Amended <br> Budget FY <br> 2019-20 | Projected MidYear FY 2019-20 | Reduction | $\begin{aligned} & \text { C-19 Revised YE } \\ & \text { Est. } \end{aligned}$ | Difference M-Y vs. Revised | Reduction | $\begin{gathered} \text { Projected } 20- \\ 21 \end{gathered}$ | Reduction | $\begin{gathered} \text { Projected } \\ 20-21 \\ \hline \end{gathered}$ | Reduction | $\begin{aligned} & \text { Projected } \\ & 20-21 \\ & \hline \end{aligned}$ | Reduction | Projected $20-21$ | FY 2020-21 |
| Salaries - Misc | 0.0\% | 7,030,956 | 6,773,088 | 0.0\% | 6,773,088 |  | 0.0\% | 6,773,088 | 0.0\% | 6,773,088 | 0.0\% | 6,773,088 | 0.0\% | 6,773,088 | 7,030,956 |
| Salaries - Sworn | 0.0\% | 10,761,177 | 10,726,207 | 0.0\% | 10,726,207 |  | 0.0\% | 10,726,207 | 0.0\% | 10,726,207 | 0.0\% | 10,726,207 | 0.0\% | 10,726,207 | 10,726,207 |
| Salaries - Part-time | 0.0\% | 829,813 | 890,154 | 15.0\% | 756,631 | $(133,523)$ | 33.0\% | 596,403 | 50.0\% | 445,077 | 50.0\% | 445,077 | 75.0\% | 222,539 | 890,154 |
| Salaries - Overtime | 0.0\% | 1,096,390 | 1,236,761 | 0.0\% | 1,236,761 |  | 33.0\% | 828,630 | 50.0\% | 618,381 | 50.0\% | 618,381 | 75.0\% | 309,190 | 1,236,761 |
| Salaries - Step Increases, Other Adjustments \& Stipend | 0.0\% |  |  | 0.0\% |  |  | 0.0\% |  | 0.0\% |  | 0.0\% |  | 0.0\% |  | 127,500 |
| Vacancy Rate/Attrition Savings | 3.0\% | $(518,527)$ | $(404,850)$ | 25.0\% | $(303,638)$ | 101,213 | 0.0\% | $(404,850)$ | 0.0\% | $(404,850)$ | 0.0\% | $(404,850)$ | 0.0\% | $(404,850)$ | $(416,996)$ |
| Pension - Non-sworn current | Per PERS | 517,339 | 485,581 | 0.0\% | 485,581 |  | 0.0\% | 485,581 | 0.0\% | 485,581 | 0.0\% | 485,581 | 0.0\% | 485,581 | 668,000 |
| Pension - Non-sworn UAL Catch Up | New 17-18 | 617,793 | 617,793 | 0.0\% | 617,793 |  | 0.0\% | 617,793 | 0.0\% | 617,793 | 0.0\% | 617,793 | 0.0\% | 617,793 | 859,740 |
| Pension - Non-sworn Projected annual variance 20 YR Amort | New 21-22 |  |  | 0.0\% |  |  | 0.0\% |  | 0.0\% |  | 0.0\% |  | 0.0\% |  |  |
| Pension - Sworn | Per PERS | 1,824,581 | 1,844,611 | 0.0\% | 1,844,611 |  | 0.0\% | 1,844,611 | 0.0\% | 1,844,611 | 0.0\% | 1,844,611 | 0.0\% | 1,844,611 | 2,148,950 |
| Pension - Sworn UAL Catch Up | New 17-18 | 1,603,884 | 1,603,884 | 0.0\% | 1,603,884 | - | 0.0\% | 1,603,884 | 0.0\% | 1,603,884 | 0.0\% | 1,603,884 | 0.0\% | 1,603,884 | 1,913,000 |
| Pension - Safety Projected annual variance 20 YR Amort | New 21-22 |  |  | 0.0\% |  |  | 0.0\% |  | 0.0\% |  | 0.0\% |  | 0.0\% |  |  |
| Health Care (combined) | 8.1\% | 2,969,560 | 2,832,520 | 0.0\% | 2,832,520 |  | 0.0\% | 2,832,520 | 0.0\% | 2,832,520 | 0.0\% | 2,832,520 | 0.0\% | 2,832,520 | 3,061,954 |
| FICA \& Medicare (combined) | 0.0\% | 756,643 | 763,476 | 0.0\% | 763,476 |  | 0.0\% | 763,476 | 0.0\% | 763,476 | 0.0\% | 763,476 | 0.0\% | 763,476 | 763,476 |
| Workers Comp | 5.0\% | 1,006,266 | 1,048,710 | 0.0\% | 1,048,710 |  | 0.0\% | 1,048,710 | 0.0\% | 1,048,710 | 0.0\% | 1,048,710 | 0.0\% | 1,048,710 | 1,101,146 |
| CCCERA Liability and Pension Bonds | 0.0\% | 2,971,403 | 2,971,403 | 0.0\% | 2,971,403 | - | 0.0\% | 2,971,403 | 0.0\% | 2,971,403 | 0.0\% | 2,971,403 | 0.0\% | 2,971,403 | 3,059,299 |
| OPEB Liability Reduction | 0.0\% | 200,000 | 100,000 | 0.0\% | 100,000 |  | 100.0\% |  | 100.0\% |  | 100.0\% |  | 100.0\% |  | 100,000 |
| PERS 115 Trust | 0.0\% | 146,171 | 246,171 | 0.0\% | 246,171 |  | 0.0\% | 246,171 | 0.0\% | 246,171 | 50.0\% | 123,086 | 100.0\% | - | 246,171 |
| Building Maintenance Reserves | 0.0\% | 40,000 | 40,000 | 0.0\% | 40,000 |  | 0.0\% | 40,000 | 0.0\% | 40,000 | 33.0\% | 26,800 | 66.0\% | 13,600 | 40,000 |
| Retiree Med/Vac Buy-Bk/Empl Termination | 0.0\% | 385,248 | 385,248 | 0.0\% | 385,248 |  | 0.0\% | 385,248 | 0.0\% | 385,248 | 0.0\% | 385,248 | 0.0\% | 385,248 | 385,248 |
| Retiree Health OPEB Pay Go | 7.5\% | 1,107,201 | 1,107,201 | 100.0\% |  | $(1,107,201)$ | 100.0\% |  | 100.0\% |  | 100.0\% |  | 100.0\% |  | 1,190,241 |
| EBRCSA Costs | 2.0\% | 99,550 | 104,000 | 0.0\% | 104,000 | - | 0.0\% | 104,000 | 0.0\% | 104,000 | 0.0\% | 104,000 | 0.0\% | 104,000 | 106,080 |
| Building Maintenance | 2.0\% | 1,782,142 | 1,782,142 | 0.0\% | 1,782,142 |  | 0.0\% | 1,782,142 | 0.0\% | 1,782,142 | 0.0\% | 1,782,142 | 0.0\% | 1,782,142 | 1,817,785 |
| Contractual and Professional Services | 2.0\% | 1,894,369 | 1,886,211 | 5.0\% | 1,791,900 | (94,311) | 10.0\% | 1,697,590 | 10.0\% | 1,697,590 | 20.0\% | 1,508,969 | 25.0\% | 1,414,658 | 1,923,935 |
| Fleet Maintenance | 2.0\% | 1,215,550 | 1,215,550 | 5.0\% | 1,154,773 | $(60,778)$ | 10.0\% | 1,093,995 | 10.0\% | 1,093,995 | 20.0\% | 972,440 | 25.0\% | 911,663 | 1,239,861 |
| Information Systems | 2.0\% | 897,719 | 898,663 | 0.0\% | 898,663 |  | 0.0\% | 898,663 | 0.0\% | 898,663 | 0.0\% | 898,663 | 0.0\% | 898,663 | 916,636 |
| Insurance | 5.0\% | 1,292,834 | 1,335,120 | 0.0\% | 1,335,120 | - | 0.0\% | 1,335,120 | 0.0\% | 1,335,120 | 0.0\% | 1,335,120 | 0.0\% | 1,335,120 | 1,401,876 |
| Police Dispatch Contract | 3.0\% | 1,316,640 | 1,350,000 | 0.0\% | 1,350,000 |  | 0.0\% | 1,350,000 | 0.0\% | 1,350,000 | 0.0\% | 1,350,000 | 0.0\% | 1,350,000 | 1,390,500 |
| Pass Thru-Sales Tax Share | 2.0\% | 341,682 | 341,682 | 25.0\% | 256,262 | $(85,421)$ | 33.0\% | 228,927 | 50.0\% | 170,841 | 50.0\% | 170,841 | 75.0\% | 85,421 | 351,081 |
| Transfers Out to Other Funds | 2.0\% | 1,404,226 | 1,404,226 | 5.0\% | 1,334,015 | $(70,211)$ | 10.0\% | 1,263,803 | 10.0\% | 1,263,803 | 20.0\% | 1,123,381 | 25.0\% | 1,053,170 | 1,432,311 |
| Capital Expenses | 2.0\% | 496,510 | 383,000 | 5.0\% | 363,850 | $(19,150)$ | 10.0\% | 344,700 | 10.0\% | 344,700 | 20.0\% | 306,400 | 25.0\% | 287,250 | 390,660 |
| Other Expenses | 1.0\% | 3,506,648 | 3,639,330 | 5.0\% | 3,457,364 | $(181,967)$ | 10.0\% | 3,275,397 | 10.0\% | 3,275,397 | 20.0\% | 2,911,464 | 25.0\% | 2,729,498 | 3,675,723 |
| Pavement Maintenance | 0.0\% | 963,689 | 963,689 | 0.0\% | 963,689 |  | 100.0\% |  | 100.0\% |  | 100.0\% |  | 100.0\% |  | 500,000 |
| Total Annual Expenses |  | 48,557,457 | 48,571,571 |  | 46,920,223 | $(1,651,348)$ |  | 44,733,212 |  | 44,313,551 |  | 43,324,434 |  | 42,144,583 | 50,278,256 |
|  |  |  |  |  |  |  |  | -8\% |  | -9\% |  | -11\% |  | -13\% |  |
| Additional Projected Expense (Savings) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| New Revenues or Reductions Not Yet Identified |  | - | - |  | - | - |  | $(1,000,000)$ |  | $(2,240,000)$ |  | $(2,500,000)$ |  | $(4,000,000)$ |  |
| Total Projected Expense Savings |  | - | - |  | - | - |  | $(1,000,000)$ |  | $(2,240,000)$ |  | $(2,500,000)$ |  | $(4,000,000)$ | - |
| Total Expenses |  | 48,557,457 | 48,571,571 |  | 46,920,223 | $(1,651,348)$ |  | 43,733,212 |  | 42,073,551 |  | 40,824,434 |  | 38,144,583 | 50,278,256 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Surplus/(Deficit) (Revenues - Expenditures) |  | $(1,346,287)$ | $(786,917)$ |  | $(941,760)$ | $(154,843)$ |  | $(1,191,169)$ |  | $(2,006,868)$ |  | $(2,545,654)$ |  | $(4,309,801)$ | $(1,063,473)$ |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Beginning General Fund Reserve Balance |  | 19,444,591 | 19,444,591 |  | 19,444,591 |  |  | 18,502,832 |  | 18,502,832 |  | 18,502,832 |  | 18,502,832 | 18,657,674 |
| Addition (Use) of GF Fund Balance |  | $(1,346,287)$ | $(786,917)$ |  | (941,760) |  |  | $(1,191,169)$ |  | $(2,006,868)$ |  | (2,545,654) |  | $(4,309,801)$ | $(1,063,473)$ |
| Ending General Fund Reserve Balance |  | 18,098,304 | 18,657,674 |  | 18,502,832 |  |  | 17,311,662 |  | 16,495,963 |  | 15,957,177 |  | 14,193,031 | 17,594,201 |
| General Fund Fund Balance in excess of 20\% |  | 8,766,960 | 9,300,805 |  | 9,458,360 |  |  | 8,686,720 |  | 7,954,954 |  | 7,578,247 |  | 6,032,198 | 7,903,144 |
| General Fund Fund Balance in excess of $30 \%$ |  | 4,101,288 | 4,622,371 |  | 4,936,124 |  |  | 4,374,249 |  | 3,684,449 |  | 3,388,782 |  | 1,951,782 | 3,057,615 |

